The Aerospace & Defense Forum

Doing Aviation Business in China

David Conrad VP Sales, Marketing, and Customer Support **Zodiac Aerospace**

San Diego Chapter Tuesday, January 14, 2014 7:00am: Networking 7:30am: Meeting starts

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Both members and non-members must register to attend.

Registration Fees

- Free A&D Forum member
- \$30 Non-member until Jan 6
- \$40 Non-member after Jan 6

You will receive multiple invitations, regardless of whether you have already registered. Please do not register more than once!

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Doing Aviation Business in China Some Observations and Lessons Learned

Guest Presenter: David Conrad

VP Sales; Marketing and Customer Support
Zodiac Aerospace

Note: This presentation will give you a valuable perspective on doing business with other cultures, whether they be on the other side of the country or the other side of the world.

In my career, I have had the opportunity to have two expatriate assignments in the People's Republic of China working in aviation. Through these assignments I have been able to be a part of one of the fastest market expansions we have ever seen in the aviation industry as China literally grew from a small market opportunity to an enormous one almost overnight. The first time I went to China I worked for a major Western aerospace manufacturer trying to sell new OEM equipment as well as spares and repairs. This was a time when China was first starting to want to be a major player but they will still trying to understand how to best do this, and while I learned a few things, I really still saw business through the Western perspective. When I had the good fortune to return a little over three years later. I worked for a State-Owned-Enterprise and was one of just two foreigners in a 4,400 employee Part 145 MRO. This caused me to have to understand things from a very different perspective.

In my presentation, I will share with you some of the "Voice Of The Customer" in a way that most people will never get to see or hear. This includes the politics behind



Upcoming A&D Forum Chapter Meetings

Jan 14: Jane Poynter, Chairwoman and President, Paragon Space Development Corporation, Arizona Chapter (Tucson)

Jan 17: Jude Dozor, former CEO of Zodiac Aerospace C&D, Los Angeles Chapter (available via live webstream)

Feb 6: Panel on Procurement, Orange County Chapter (not available via webstream)

Recently Available Recordings on the A&D Forum website

"The 3-D Printing Advantage for A&D", Dr. Federico Sciammarella, Asst. Professor, Northern Illinois University, Los Angeles Chapter, Oct 18

"Stay Private or Take Our A&D Company Public?", Panel, Orange County Chapter, Nov 7

"Morphing a High-tech Prototype into a Production Machine", Dr. Christian Veillet, Director, Large Binocular Telescope Observatory, Arizona Chapter, Nov 12

"Using Technology and Training to Lower Product Cost", Joe Klocko, Director, Center for Applied Competitive Technologies, Los Angeles Chapter, Nov 15

"The Good, The Bad, and The Ugly of Lean Manufacturing", Douglas Greene, President, Hixson Metal Finishing, Orange County, Dec 5

San Diego Chapter Steering Committee

the programs and the decisions, the Byzantine nature of the airlines in China, the differences in how the Chinese view business and doing business with the way we perceive business in the west, some observations on where the market is headed in China, cultural issues that you need to be aware of when doing business, what some key player are doing and some ways they are winning and some strategic approaches to consider.

The bottom line is that doing aviation business in China is not like doing business anywhere else. You have to think differently, act differently and work differently. Doing business in China will be your greatest challenge and hopefully just as rewarding - it is not for the faint of heart.

About Zodiac Aerospace

Zodiac Aerospace is a French corporation that specializes in the production and development of onboard systems, safety systems and cabin interiors. The company is a world leader in aerospace equipment and systems for commercial, regional and business aircraft, as well as helicopters and space applications.

Zodiac Aerospace's technological expertise is based on three core business lines: comfort and life on board aircraft, onboard systems, and safety on the ground and in-flight; and they are grouped into five business segments - Zodiac Cabin & Structures, Zodiac Seats, Zodiac Galleys & Equipment, Zodiac Aircraft Systems, Zodiac Aerosafety, supplemented by the after-sales business of Zodiac Services.

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The Aerospace & Defense Forum is a global aerospace and defense leadership community of over 820 individuals that provides opportunities for sharing of information, current events, and analysis, mutual support and encouragement, partnering, innovation



David Conrad is the Vice President, Sales, Marketing and Customer Service at Zodiac Water & Waste Systems based in Carson, CA. In this role, he is responsible for leading all sales, market and customer support functions for the leading supplier of water and waste technology to the aviation and aerospace industry for over 50 years.

Prior to joining Zodiac Water & Waste, Mr. Conrad spent three years as the Director International Sales & Marketing of Guangzhou Aircraft Maintenance and Engineering Co., Ltd (GAMECO) a Part 145 MRO based in Guangzhou, People's Republic of China. In this role he was responsible for leading the development of all third party international airframe and component business for GAMECO, as well as the development and marketing of the GAMECO brand internationally. He also led the development of OEM partnerships to grow the capabilities of GAMECO.

Mr. Conrad has more than twenty eight years leadership experience in the global aviation and aerospace markets with extensive expertise in business development, sales and marketing, as well as experience managing businesses including P&L, strategic planning and process improvement. Mr. Conrad also served as the Vice President, Sales, Marketing and Customer Service as well as General Manager. PSI at Rexnord Aerospace.

and performance breakthroughs.

The A&D Forum website

AerospaceDefenseForum.org

He has also held the position of Senior Director, Business Development, China Region for Goodrich Cargo Systems (based in Beijing, China). Prior to that he was Vice President, Marketing/Customer Service at AeroUnion Corp. and earlier had progressed through a number of business development and leadership positions in Honeywell. Mr. Conrad holds a B.S. degree in Chemical and Petroleum Refining Engineering from the Colorado School of Mines.

January 14, 2014 Meeting

- Please check-in on arrival.
- Attire is business casual.
- Park is free located next to both entrances to the building.
- A light continental breakfast will be available starting at 7:00am.
- Bring a business card they will be duplicated and everyone will get a copy of all attendee's cards.
- Flyers and other material may be placed on the receptionist's shelf for pickup before and after the meeting. Please do not distribute anything during the meeting.
- Because of the large number of attendees, introductions will be minimal - your name, company, industry, and a 5 word "elevator speech". We encourage you to be creative!
- You are welcome to stay around and network after the meeting.

Feel free to pass this invitation on to others you think would be interested.

Event Info

Tuesday, January 14, 2014
Networking and Breakfast: 7:00-7:30am
Meeting: 7:30-9:00am PST
Sheppard Mullin Richter & Hampton LLP
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